



University Architect's Office

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For Whom It May Concern

Dear Sir / Madam,

I am personally very pleased to provide this letter of reference and recommendation for Mr. John C. Deinhardt.

I have been associated with Mr. Deinhardt since 1985 beginning with the design and construction of what became known as The Woody Hayes Athletic Facility, designed primarily for football practice, for and on the campus of the Ohio State University. This was a 10.6 million dollar project in 1985 dollars.

I worked especially close to Mr. Deinhardt during the construction of the building and site. On that project, Mr. Deinhardt represented the architectural firm of Patrick Plus to observe all construction for compliance with the contract documents and when necessary to assist in the coordination of the work, without assuming the responsibilities of the various contractors, their sub-contractors and suppliers.

I was the principal representative of the University, representing the University Architects Office, even though retired as University Architect Emeritus.

In his capacity, it was necessary for Mr. Deinhardt to work with the contractor's officials and staff, State of Ohio officials and representatives of the University. I was always impressed with his ability to address the numerous problems that arose among contractors; in interpretation of the contract documents; and, at the same time coordinate the work with the programs and schedules of the Athletic Department and team practice. He worked with all of these people with a remarkable ability to resolve complex problems and resolve their disputes but, at the same time, maintain excellent harmony among people with individual agendas.

I have worked with University Construction for almost 40 years and have observed or participated in the usual conflicts between contractors, architects and University schedules. From this background, I am especially impressed with Mr. Deinhardt's ability to arbitrate sensitive issues between irritated adversaries but maintain continued progress.

It is my pleasure to submit this recommendation of Mr. Deinhardt and trust that it will be of use to you. I may be contacted also at my home 1-614-451-3901.

Sincerely,

John H. Seilhamer, AIAE
University Architect Emeritus